2016-2017



SANTA FE C O L L E G E The smart choice.



June 20, 2016 SF SANTA FE

ANNOUNCEMENTS

- > Fall 2016 Convocation
- When:

Friday, August 19, 2016 at 8:30 a.m.

• Where: Fine Arts Hall



BUDGET PLANNING WITH RESPECT for

- Students
- Employees



AGENDA

- > Santa Fe's Planning/Budgeting Process
- **College Strategic Plan 2014-2019 College Strategic Plan 2014-2019 → College Strategic Plan 2014-2019**
- > Historical General Operating Data
- >2016-2017 Proposed Operating Budget
- >2016-2017 Proposed Salary & Benefits



PROCESS

Developed as a component of College Planning
Trustees Retreat

Strategic Planning Discussion at each Board Meeting
Employee → Department → Division Involvement
College Forums/Senate/Career Service Council/
Student Government

Advisory Committees (College)

- Salary and Benefits
- Professional Development
- Technology



PROCESS

Advisory Committees (Career & Technical Programs)

College Resource and Planning Council (RPC)

President's Budget Committee

College wide Faculty & Staff Meetings

Board of Trustees Final Review, Decision and Approval



Strategic Plan 2014-2019

Mission Statement Values Strategies



MISSION STATEMENT

In keeping with our values and goals, Santa Fe College, a comprehensive public institution of higher education serving North Central Florida and beyond, adds value to the lives of our students and enriches our community through excellence in teaching and learning, innovative educational programs and student services, and community leadership and service.



VALUES

Santa Fe College is a dynamic, innovative learning community committed to

- Academic excellence, academic freedom, and intellectual pursuit
- Individual, social, and global responsibility
- Honesty, integrity, and civility
- Cultural diversity and equity
- Collaboration with our community
- Open Access
- Life long learning
- Assessment, accountability, and improvement
- Sustainable use of environmental, social and economic resources



STRATEGIES

Access Connection Direction Achievement



Historical Financial Data

REVENUES

Changes in 2016-2017 Recurring Revenues

2015-2016

2016-2017

• State Appropriations

\$ 35,844,254

\$ 36,408,035

• Performance Funding*

634,192

1,907,588

Student Fees

33,171,871

33,017,166

All Other

4,239,269

3,859,301

TOTAL

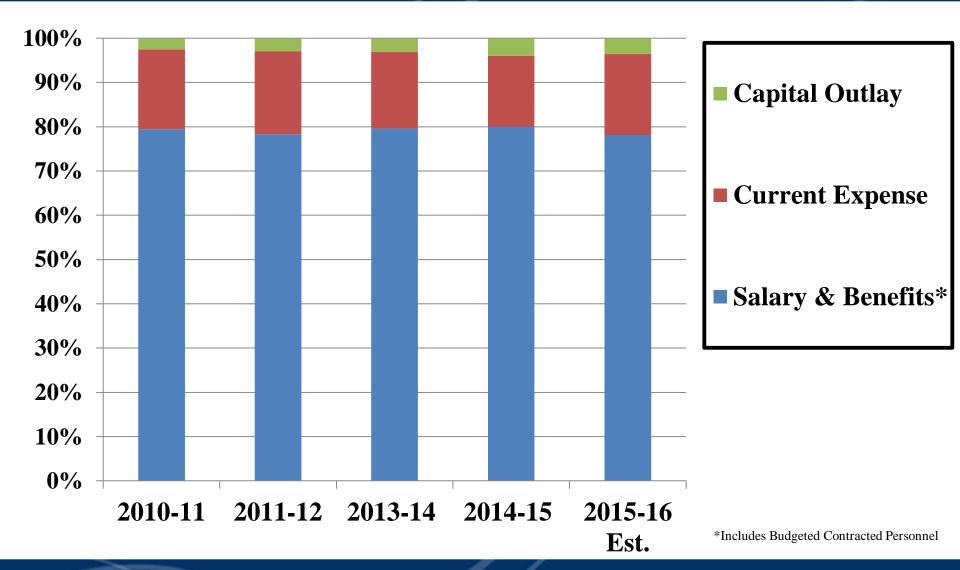
\$ 73,889,586

\$ 75,742,090

*Performance fund from SF Base Budget and SF portion of State Investment. Can increase/decrease each year



ACTUAL EXPENDITURES



SE SANTA FE



SF SANTA FE

Recommendations are contingent upon approval of the College's **Board of Trustees**

SUMMARY of Funds Available

2016-2017

Projected Recurring Revenue: Projected Non-Recurring Revenue:

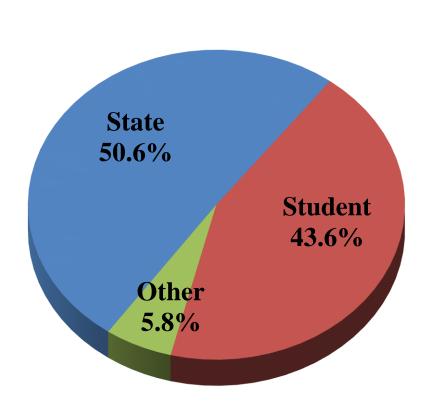
\$ 75,742,090 4,240,131 \$ 79,982,221

Carry forward (Fund Balance) from prior years:

\$ 20,270,049



TOTAL RECURRING REVENUE BY SOURCE



2016-2017

State

\$ 38,315,623

Student

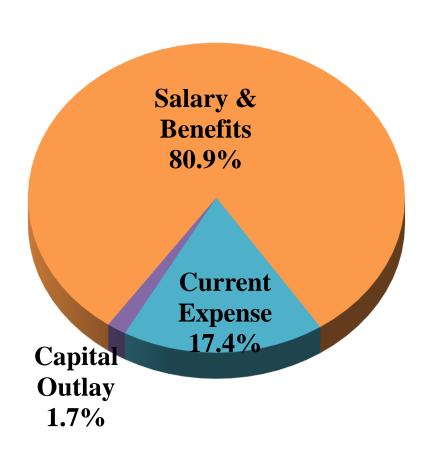
33,017,166

Other

4,409,301

\$ 75,742,090

BUDGETED RECURRING EXPENDITURES BY CATEGORY



2016-2017

Salary

& Benefits*\$ 61,340,667

Current

Expense

13,148,027

Capital

Outlay

1,253,396

\$ 75,742,090

Includes Budgeted Contracted Personnel of \$2,350,000

BUDGETED RECURRING EXPENDITURE ALLOCATIONS \$75,742,090

Salary and Benefits*

\$ 61,340,667

Current Expenses

Utilities & Communications	3,108,159
Professional & Other Contracted Services	2,593,436
Educational & Office Materials & Supplies	2,046,661
Professional Develop/Scholarships/Waivers	1,320,105
Insurance (Property, WC, GL, etc.)	956,361
Student Bad Debt & Financial Processing Fe	ees 850,655
Software Licensing	812,743

*Includes Budgeted Contracted Personnel



BUDGETED RECURRING EXPENDITURE

ALLOCATIONS cont.

Repairs & Maintenance, Materials & Supplie	es 703,570
Library Resources	273,000
Printing	325,656
Freight & Postage	<i>157,681</i>

Current Expense Total

\$ 13,148,027

Capital Outlay (Technology & Library)

\$ 1,253,396



2016-2017 CONSTRUCTION PROJECTS



SF SANTA FE

Funds for Construction Projects CANNOT be used for any other purpose!

2016-2017

Salary Benefits

- Health Insurance-Employee benefit covered 100% Proposed to continue for 2016-2017 (\$524,536)
- Life Insurance Coverage 1.5 X Annual Base Salary paid 100% by College.
- Board support of Holiday, Sick and Vacation Leave



- Santa Fe Fee Waivers for Employees & Dependents
 - -AA 60 Credit course hours \$5,896.20
 - **-BAS 60 Hours Upper Level \$7,004.40**
- UF Fee Waivers
 - Full-time employees and their dependents
 - Adjunct employees
 - Fall 2015 used by 14 FT employees, 19 dependents & 7 adjuncts



• Fee Waiver(s) Expense for SF Employees & their Dependents

2015/16 Est.	2014/15	2013/14	2012/13	2011/12	2010/11
\$ 312,230	\$ 328,347	\$ 293,236	\$ 302,730	\$ 298,304	\$ 253,275

- Salary Classification/Equity Studies (Career Service & ITS)
- Professional Development Scholarships/Opportunities
- Wellness Program- Coordinating efforts between Blue Cross/Blue Shield & College-Blue Reward
- Employee Assistance Program
- Unlimited access to regional transit service (RTS) with valid SF ID
- Free Parking (Average Cost per Employee at UF \$612)



Employee Benefits Paid by the College

Based on a Fulltime \$35,000/year salary:

Health Insurance (PPO Plan)	\$ 7,197
FICA/Medicare	2,678
Life Insurance	86
Retirement (Regular Class)	2,632
Plus EAP, Flex Spending and	
Tax Sheltered Annuity Administration	75

Total Benefits Paid by College:





- 1. 2009 FT \$1,000 non-recurring salary supplement
- 2. 2010 FT \$1,000 added to base salary (raised all minimum pay grade salary ranges by same) plus 5%
- 3. 2011 FT Two steps added to base plus 2.5%
- 4. 2012 FT Added 2% to base salary and \$500 non-recurring salary supplement
- 5. 2013 FT Added 5% to base salary



- 6. 2014 FT Added 2% to base salary and \$500 non-recurring salary supplement
- 7. 2015 FT \$1,000 non-recurring salary supplement
- 8. Adjunct rate increase from \$1,821 per 3 credit hour course in 2008/09 to \$2,103 in 2015/16.
- 9. SF adjunct rate is in the top of the 28 Florida Colleges.
- 10. Part-time Professional/Career Service hourly rates increased 2-5% five of the last 6 years



	2009/10 to 2015/16 Raises Recurring & One-Time			2009/10 to 2015/16 Raises Recurring		
	\$35,000 Base Salary 2008/09 & Paygrade Minimum \$32,000	\$ Change from Prior Year	% Change from Prior Year	\$35,000 Base Salary 2008/09 & Paygrade Minimum \$32,000	\$ Change from Prior Year	% Change from Prior Year
2008/09	\$ 35,000			\$ 35,000		
2009/10	36,000	1,000	2.9%	35,000	-	0.0%
2010/11	37,800	1,800	5.0%	37,800	2,800	8.0%
2011/12	39,401	1,601	4.2%	39,401	1,601	4.2%
2012/13	40,689	1,288	3.3%	40,189	788	2.0%
2013/14	42,198	1,509	3.7%	42,198	2,009	5.0%
2014/15	43,542	1,344	3.2%	43,042	844	2.0%
2015/16	\$ 44,542	1,000	2.3%	\$ 43,042	-	0.0%
Total		9,542	27.3%		8,042	23.0%



RESPECT FOR EMPLOYEES

2016-2017
Salary and Benefit
Recommendations to the District
Board of Trustees



FULL-TIME EMPLOYEES

FULL-TIME EMPLOYEES

One-Time (Non-Recurring) \$1,250 Salary Supplement to be paid in November \$1,250 Salary Supplement to be paid in March

In addition a Recurring

2.0% increase effective July 1, 2016 for 12-month & August 19, 2016 for 9-month added to your 2015-16 Base Salary

Career Service Classification Study

In addition, a Recurring \$650 added to each Career Service employees beginning 2016-17 Base Salary Effective July 1, 2016

PART-TIME EMPLOYEES

PART-TIME EMPLOYEES

Proposed 2% Salary Increases

Adjuncts

> 2% Rate increase to \$2,145 per 3 credit hour course effective Fall Term 2016

Part-time Professional/Career Service Hourly Appointments

➤ Up to 2% on 2015/16 Hourly Rate effective with Fall 2016 reappointments



PART-TIME EMPLOYEES

Proposed Salary Increases

Contracted employees through "TempForce"

Increase up to departments discretion BUT departments will need to cover *increase* within current operating budgets. May require a reduction in hours worked per contracted employee.



RESPECT FOR...

- -Students
- -Employees

FULL & PART-TIME EMPLOYEES

What is coming.....

- > Support of Governor
- > Support of our Legislative Delegation
- > Support of House & Senate Leadership
- > More representation in Tallahassee
- Grants will increase
- Completion of Career Service Study
- > Fall Enrollment
- > New Programs



Questions or Comments